



REPUBLIC OF ESTONIA
MINISTRY OF FINANCE

Ms Mercy Tembon
Vice President and Corporate Secretary
The World Bank Group
1818 H Street N.W.
Washington, D.C. 20433
USA

Our ref. March 21 2024 11-4.1/1416-1

Reappointment

Dear Ms Tembon

In accordance with Article V, Section 2(a) of the Articles of Agreement of the Bank, I am pleased to reappoint Mr Märten Ross as an Alternate Governor of the World Bank.

Yours sincerely,

Mart Vörklaev
Minister of Finance

CC: Lene Lind

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